



Trascent

Agenda

2025 TRASCENT
AMERICAS
CONFERENCE
MAY 14–15
EXXONMOBIL
HOUSTON





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Venues

Conference Location:

ExxonMobil

22777 Springwoods Village Parkway

Spring, Houston, TX 77389-14257

<https://maps.app.goo.gl/s3yYUHp6WDDDeYuPN6>

Welcome Location:

Houston CityPlace Marriott

Springwoods Village

1200 Lake Plaza Drive

Spring, Houston, TX 77389

<https://maps.app.goo.gl/5YbcNkEBLDDwRhpMA>

Dinner Location:

Le Jardinier

The Museum of Fine Arts Houston

Nancy & Rich Kinder Building

5500 Main St Suite 122

Houston, TX 77004

<https://maps.app.goo.gl/BqYgaHsf3zUayGMB9>

Transportation

Attendees can access transportation to the ExxonMobil Campus from Houston CityPlace Marriott at Springwoods Village.

Wednesday, May 14, 8:15 AM

CityPlace Marriott to ExxonMobil Campus

Wednesday, May 14, 4:45 PM

ExxonMobil Campus to Museum of Fine Arts Houston (Dinner)

Wednesday, May 14, 9:30 PM

Museum of Fine Arts Houston to CityPlace Marriott

Thursday, May 15, 8:15 AM

CityPlace Marriott to ExxonMobil Campus

More information will be available via email.

Agenda

Tuesday, May 13 2025

6:00 PM – 9:00 PM

Pre-Conference Welcome Event

Join the Pre-Conference Welcome Event to enjoy a casual buffet dinner and drinks, connect with peers and experience a unique local crafting demonstration on a vintage Singer hand-guided machine. Drop-in anytime between 6 and 9pm, main food service will be at 6:30pm.

Day 1

Wednesday, May 14 2025

8:30 AM – 9:00 AM

Breakfast & Registration

9:00 AM – 9:15 AM

Opening Remarks

Trascent and ExxonMobil

Sessions

9:15 AM – 10:15 AM

Session 1 – Nonlinear Work: How AI Will Reshape Our Cities, Companies, and Careers

Dror Poleg

Economic Historian & Author

Drawing on insights from his upcoming book, Dror Poleg will explore how AI is exposing the growing mismatch between our industrial-era assumptions and today's rapidly evolving economy. What can the architecture of AI models tell us about the future of our cities, workplaces, and institutions?

Which historical and contemporary examples offer the best lessons for adapting to this shift?

How can we thrive amid extreme uncertainty and rapid change?

Join us for an in-depth discussion on the nonlinear forces reshaping how we work, manage, and build.

10:15 AM – 11:00 AM

Session 2 – Market Trends

Hemant Kishan

Director, Technology, Trascient

Rakesh Kishan

Managing Principal, Trascient

This session will delve into the pivotal trends influencing the corporate real estate sector as we approach the middle of 2025, with a focus on real estate, facilities management, and project development. We will examine best practices in corporate real estate amidst today's rapidly evolving landscape. Our discussion will cover the current workplace and market dynamics, highlighting the impact of emerging technologies and AI advancements on daily operations and drawing

from our own technology survey data. Furthermore, we will explore how these factors are poised to shape the workplace strategies of the future.

11:00 AM – 11:30 AM

Break

11:30 AM – 12:30 PM

Session 3 – The Supplier Executive Perspective for the Future

Alex Andel

President Enterprise Occupier Solutions, CBRE

Kyle Campbell

SVP Commercial & Space Critical Infrastructure, Amentum

Bryan Jacobs

President Global Occupier Services Head of Growth & Strategy, Cushman & Wakefield

Jessica R. Pernicone

Head of Solutions Development, JLL

Moderator:

Rakesh Kishan

Managing Principal, Trascent

A highlight of the conference the Supplier Executive Panel, always ignites engaging discussions. This year, our panelists will delve into the latest industry trends, address pressing challenges, and unveil their vision for the future. Discover how they are navigating the evolving expectations in today’s dynamic workplace. Gain insights into crucial topics such as the expanding role of technology, sustainability, macro-economic pressures and the integration of AI. This open and interactive session invites lively audience participation, ensuring a rich exchange of ideas.

12:30 PM – 2:30 PM

Lunch & Campus Tour

Join us for lunch and a tour of ExxonMobil HQ's state of the art facility.

2:30 PM – 3:15 PM

Session 4 – Bricks, Bytes & Bots: The Real Estate Tech Stack Reinvented – If your space can talk, make sure someone's listening

Keitaro Bando

Senior Technical Program Manager, Microsoft

From managing operations to driving portfolio decisions, today's corporate real estate landscape spans far more than bricks and mortar. This session dives into the tech strategy behind unifying user experience, service delivery, and strategic intelligence—powered by automation, data, and AI.

Microsoft will share how the rise of hybrid work has pushed them to reimagine a static tech stack into an interconnected ecosystem, where rigid assumptions give way to dynamic, behavior-based analytics. By understanding how people truly use space, they're driving smarter, more adaptive occupancy strategies that evolve with the workforce. Discover how Microsoft are building a stack that delivers flexibility at the edge and consensus at the core, turning scattered systems into a connected platform that supports every layer of the CRE experience.

3:15 PM – 3:45 PM

Break

3:45 PM – 4:30 PM

Session 5 – Optimizing Workflows & Workforce: The Key to Efficient, Cost-Effective Maintenance

Vlad Bacalu

SVP Strategic & Technical Solutions, Amentum

Justin Barnhill

Managing Director, Amentum

Every work request is an opportunity—to improve efficiency, reduce costs, and maximize the value of facility operations. Achieving this requires more than just data; it demands a strategic approach to workflow optimization and workforce efficiency. In this session, we'll walk through the lifecycle of a work request—from initiation to completion—highlighting key decision points that impact scheduling, prioritization, and technician productivity. We'll explore when self-performance enhances control and efficiency, discuss best practices for leveraging data to drive smarter maintenance strategies, and share a case study on the benefits of mobile technology, demonstrating how it optimizes real-time work execution. Join us to uncover the future of maintenance—where operational excellence meets measurable impact.

4:45 PM – 5:30 PM

Bus Transfer to the Museum of Fine Arts Houston

5:45 PM – 6:30 PM

Walking Meditation Tour of The Cullen Sculpture Garden at the Museum of Fine Arts Houston

After a day of sessions, unwind and reconnect with fellow conference participants on this guided walking meditation tour taking in highlights of the Cullen Sculpture Garden in the grounds of the Museum of Fine Arts.

6:30 PM – 9:30 PM

Cocktail Hour & Dinner at Le Jardinier, the Museum of Fine Arts Houston

Concluding Day 1 with an art-inspired Michelin-starred dinner and cocktail hour at the Museum of Fine Arts Houston, designed to expand your palate and inspire new thinking.

Day 2

Thursday, May 15 2025

8:30 AM – 9:00 AM

Breakfast

Sessions

9:00 AM – 9:45 AM

Session 6 – ExxonMobil Now and Into the Future



Sharon A. Asinelli

Global Property Solutions Manager, ExxonMobil

Sharon will give a look inside ExxonMobil's Global Property portfolio—sharing insight into both operations and approaches within the broader context of the company's culture and business transformation journey. She will highlight some of the cutting-edge solutions applied across the globe, including at the unique Houston Campus, and looks forward to a collaborative and engaging session of shared learnings with attendees in an open discussion format.

9:45 AM – 10:30 AM

Session 7 – IFM Risk Management in Uncertain Times: Key Trends and Lessons Learned

Faye Morton

Associate (Technology Sourcing, AI & Outsourcing), DLA Piper

Vincent Sanchez

Partner, DLA Piper

During this session, our law firm sponsor DLA Piper will discuss managing risk in IFM during these uncertain times. They will explore best practices and trends in shifting liability risk, labor and employment, the interplay of insurance and liability terms and the challenges impacting the integration of technology (e.g., AI and IoT) in a truly integrated FM program.

10:30 AM – 10:45 AM

Break

10:45 AM – 11:30 AM

**Session 8 – Global Facilities Management
Industrial Operations Strategy**

Ravi Ramamoorthy

Senior Director Global Facilities Management
Operations

This session will explore how you advance the Facilities Management team to become more integrated into manufacturing outcomes and what strategies can be employed to expand FM's technical scope beyond traditional Generation 2 or 3 approaches, in order to ultimately driving improvements in organizational performance.

11:30 AM – 12:15 PM

**Session 9 – Common Mistakes in Structuring
Commercial Models**

Rakesh Kishan

Managing Principal, Trascient

Kevin Rang

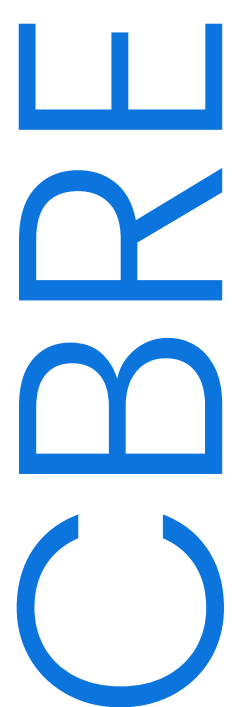
Executive Managing Director, Trascient

This session offers an in-depth exploration of common mistakes encountered when structuring commercial models. The session is enriched with real-world examples and data on how contracts can cease to work as intended and what can be done to future-proof against these emerging challenges. Our discussion will highlight recent global and regional negotiations and share valuable lessons learned across real states, facilities management and projects.

12:30 PM – 1:00 PM

Conference End & Lunch

Speakers



Alex Andel
President, Global
Enterprise
Occupier
Solutions, CBRE



Alex Andel serves as President, Global Enterprise Occupier Solutions. In this capacity, he is accountable for defining and executing the worldwide go-to-market sales strategy for CBRE's Enterprise business, driving exceptional client outcomes that result in high impact growth for this >\$20B business.

In prior roles, Alex led Sales and Solutions for CBRE's Project Management business, driving growth strategy for a global team managing over 50,000 projects and \$120+ billion annually. Previously, he led Host, CBRE's experience service offering for corporate occupiers, enhancing employee experience through concierge-quality services and a robust technology platform. He's also held leadership roles in CBRE's Sales and Client Solutions team, focusing on large-scale outsourcing initiatives and transformative client partnerships. Alex headed Sales and Client Solutions for EMEA in London. Prior to CBRE, Alex spent over six years at Hines Interests.

Alex has nearly 30 years of experience in the property industry and has spent nearly 23 years at CBRE. He is based in Atlanta, GA.

Speakers

EXXONMOBIL

Sharon A. Asinelli
Global Property Solutions Manager, ExxonMobil



Sharon Asinelli began her career with ExxonMobil 30 years ago in her hometown of Wellington, New Zealand. She joined Mobil after graduating from Victoria University of Wellington with a Bachelor of Law and a Bachelor of Arts. From her early days in Law, and in core business roles in both Marketing and National Sales Management in Australia, she then transitioned into ExxonMobil's Environmental & Property Solutions business with roles across the globe from Singapore, Belgium, and France before moving to Houston.

Her collective experiences across the total portfolio led to her current role as the Global Property Solutions Manager, managing and optimizing ExxonMobil's property footprint across hundreds of industrial and commercial office locations spanning the globe. Her commercial real estate expertise and far-reaching knowledge of facility management at scale brings special ability to take on additional opportunities and challenges that lead to corporate value.

Sharon spends her time away from work with husband and colleague Bruno, their two children Marco (11) and Siena (8) and beloved rescue dog Honey. In addition, she is an active member of the Corporate Real Estate Leadership Council, serves as Board Chair of Target Hunger and supports United Way.

Speakers

AMENTUM

Vlad Bacalu
**SVP Strategic
& Technical
Solutions,
Amentum**



Vlad Bacalu brings over 30 years of extensive hands-on experience leading digital transformation across complex, mission-critical environments that drive bottom-line performance across diverse environments. With a career spanning multiple sectors—from Government services to the Commercial industry—Vlad has successfully implemented enterprise-wide initiatives to unlock value through innovation.

As an executive at Amentum, Vlad integrates digital transformation with proven strategies to modernize operations and enable scalable, data-driven decision-making. He works across all business units—collaborating with diverse teams to identify high-impact opportunities, align technical execution with strategic goals, and ensure consistent delivery across the enterprise.

Vlad is Past-Chair of the Society for Maintenance and Reliability Professionals (SMRP), a global community of over 7,500 members, and is also the Vice-Chair of the Global Forum on Maintenance and Asset Management (GFMAM), an international non-profit that provides leadership and collaboration across asset management disciplines. He is certified as an ISO 55000 Asset Management Assessor (CAMA) and

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holds multiple credentials in maintenance and reliability leadership.

Vlad holds an MS in Electrical Engineering and is recognized for his ability to bridge strategy and execution—leading initiatives that deliver lasting value and support critical missions around the world.

Speakers

MICROSOFT

Keitaro Bando
**Senior Technical
Program
Manager,
Microsoft**



Keitaro Bando is a technology and investment leader with deep expertise in corporate real estate strategy. He currently leads AI and platform transformation for Microsoft's global real estate group, where he has modernized a 65-system tech stack and pioneered the use of AI copilots—ranging from lease management to space planning and portfolio optimization.

Prior to Microsoft, Keitaro co-founded technology-led ventures at Hines, a global real estate and investment firm, and supported over \$40M in proptech venture investments. He began his career at Colliers International in Mexico City, where he led national expansion strategies for retail and office portfolios, executing over 50 real estate investment deals and managing programs spanning 1.5M sq. ft. of assets.

He focuses on unlocking the full value of technology to deliver measurable gains in real estate performance, investment strategy, and portfolio management.

Speakers

AMENTUM

Justin Barnhill
**Managing
Director,
Commercial &
Space Critical
Infrastructure,
Amentum**



Justin Barnhill brings 30 years of experience driving operational excellence and billion-dollar growth strategies across 30 industries and five countries. He has built, operated, and optimized facilities worldwide—turning underperforming operations into high-efficiency, high-value enterprises. As Managing Director of Commercial Operations at Amentum, Justin supports Kyle Campbell’s growth and execution plans.

With deep expertise in innovation, service optimization, and performance improvement, Justin has helped organizations streamline workflows, enhance asset reliability, and drive sustainable cost reductions. His career began as an engineer building factories across the globe, giving him firsthand insight into operational challenges at every level. After a decade in hands-on roles, he transitioned to executive leadership, guiding private equity-owned companies through large-scale transformations. His ability to integrate technology, workforce strategy, and operational best practices enables businesses to break down silos, increase efficiency, and achieve long-term resilience in a competitive landscape.

Speakers

AMENTUM

Kyle Campbell
SVP Commercial
& Space Critical
Infrastructure,
Amentum



Kyle Campbell is the Senior Vice President leading the Amentum Commercial & Space Critical Infrastructure team (C&S). The Amentum C&S team provides Integrated Facility Management services, Production Maintenance, Space Launch Systems Maintenance, and Critical Environment operations for Fortune 500 companies, NASA, and commercial space clients.

Kyle has over 25 years of experience in the IFM and critical infrastructure markets supporting Automotive, Aviation, Life Sciences/Pharma, Semiconductors, Heavy Manufacturing, Agriculture Equipment, Distribution Centers, and Data Center clients. He has been responsible for various leadership roles supporting the IFM market: Operations Lead for the global IFM and Production Maintenance contracts, as well as Director of the Center of Excellence, overseeing Quality, Transitions, CMMS Administration, Reliability Program Deployment, IFM Technologies, Procurement/Supply-Chain, Data Analytics, Talent Acquisition, and Engineering.

Kyle holds a master's degree in business administration from the University of Illinois at Springfield, a Bachelor of Science from Bradley University, and the following certifications: IFMA—

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Facility Management Professional (FMP) certification, OSHA 10-hour Instructor, a former OSHA 501 instructor, a Safety Trained Supervisor (STS Certified), and LEED-EB Certification from the United States Green Building Council.

Speakers

CUSHMAN & WAKEFIELD

Bryan Jacobs
President
Global Occupier
Services Head
of Growth
& Strategy,
Cushman &
Wakefield



Bryan Jacobs leads global growth and strategic innovation for Cushman & Wakefield's Global Occupier Services, overseeing enterprise solutions across real estate, facilities management, workplace strategy, outsourcing, and technology advisory. A seasoned CRE and FM leader, he partners with organizations to align workplace portfolios with strategic business outcomes.

Speakers

TRASCENT

Hemant Kishan
Director
Technology,
Trascent



As Director of Technology, **Hemant Kishan** leads Trascent's technology practice. He brings in-depth knowledge in technology from a diverse set of professional experiences, encompassing emerging technology, IT outsourcing, consulting, cloud computing, software development and enterprise architecture. He is an expert in IT optimization and strategy spanning several different industry domains and regions.

His prior experience includes spearheading emerging technology and strategy for a multinational automotive manufacturer, where he drove innovation through the use of disruptive technologies as well as being in charge of technology strategy, including IT benchmarking and application portfolio management, at the same conglomerate.

Speakers

TRASCENT

Rakesh Kishan **Managing** **Principal,** **Trascent**



Rakesh Kishan is a Managing Principal for the Americas and EMEA regions and is a recognized authority in corporate real estate (CRE), bringing decades of experience to his role at **Trascent**. He has spent years advising blue-chip clients on global, enterprise-wide CRE initiatives designed to strengthen organization effectiveness and create greater value to clients while simultaneously increasing their efficiency and innovation in facilities management. As a long-standing leader in CRE, he is widely credited with setting industry standards and defining best practices that help organizations navigate an ever-evolving corporate landscape. Today, Rakesh continues to apply his skills in his current role where he advises major corporations in virtually all aspects of the outsourcing life cycle.

Rakesh regularly contributes to many industry and top tier publications on issues related to corporate real estate, facilities management and outsourcing. He has presented at and written for numerous industry organizations and publications worldwide and is the Chairman of the annual, industry-leading **Trascent Global Strategic CRE Conferences**.

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Rakesh holds a Master in Business from Columbia University, Master in Government from the University of Pennsylvania, Bachelor of Science from the University of Wisconsin, and a Bachelor of Science in Physics, Mathematics, and Chemistry from the University of Delhi.

Speakers

DLA PIPER

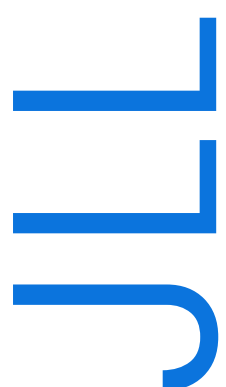
Faye Morton

**Associate
(Technology
Sourcing, AI &
Outsourcing),
DLA Piper**



Faye Morton is a dual-qualified (UK/US) attorney and focuses her practice on sourcing, outsourcing, and technology transactions. Faye's experience includes drafting and negotiating outsourced services agreements (including integrated facilities management outsourcing, business process and technology outsourcing), global framework agreements for the supply of goods and services, cloud services agreements with hyperscalers, SaaS subscriptions and software licenses, and collaboration and revenue-share models. Faye also advises clients on sourcing and licensing AI technologies, including procuring access to LLMs and related applications (including fine-tuning and RAG tools) and licensing data to LLM providers. Before training as a lawyer, Faye worked in sourcing, contract management and category management across a broad range of categories of spend (including facilities management) at a British railway infrastructure company. Faye is also part-qualified in the Chartered Institute of Procurement & Supply.

Speakers



Jessica R. Pernicone
Head of Solutions Development, JLL



With over 24 years in corporate real estate, **Jessica Pernicone** leads a global team focused on developing customized solutions that align business strategy with real estate needs. She specializes in innovative, technology-enabled solutions for corporate clients, focusing on holistic workplace strategies that enhance employee productivity and efficiency.

Joining JLL in 2013, Jessica brings expertise in strategic consulting and integrated outsourcing services. Inclusion and culture are fundamental to the success of a team, which is why she serves as a leader in this space within JLL. Broad experience fosters innovation, which she has attained through client engagements in the life sciences, financial, manufacturing and technology industries.

As Head of Global Sales, she holds global responsibility for developing and executing the strategy for our Work Dynamics Business growth. She oversees bringing the full spectrum of JLL's service offerings to clients, ensuring the delivery of innovative and tailored solutions that meet the evolving needs of our global clientele. In addition, she serves as the Chair of the Work Dynamics Client Advisory Board.

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Jessica holds a BA from Brown University and is active in CoreNet Global, having served on its Global Board of Directors for two terms. She maintains the designation of Master of Corporate Real Estate, is a SLCR/MCR program faculty member, and has received multiple industry recognitions, including multiple CoreNet Luminary awards.

Speakers

Dror Poleg **Economic Historian & Author**



Dror Poleg is an author and speaker focused on the future of work and cities. He is the author of *Rethinking Real Estate*, an award-winning book that predicted the current reshuffle of offices, homes, and cities. His insights have been featured in *The New York Times*, *Wall Street Journal*, *Financial Times*, *NBC*, *Bloomberg*, and beyond. Dror's work draws on two decades of hands-on experience in private equity and tech. He regularly briefs and advises multibillion-dollar companies such as UBS, Bank of America, HSBC, Recruit Holdings, BCG, AvalonBay, CBRE, Hines, British Land, Liberty Mutual, Dubai Holding, Cushman & Wakefield, and others. Dror holds a Masters in Economic History from the London School of Economics and a BA in Media & Communications from SUT. He has taught and spoken at events by The University of Zurich, Harvard Graduate School of Design, The Wharton School, The University of Toronto, The University of Colorado, and The City University of New York.

Speakers

KIMBERLY-CLARK

**Ravi
Ramamoorthy**
Senior Director
– Global FM
Operations,
Kimberly-Clark



**Ravi
Ramamoorthy**
is a business leader with a passion for service excellence, exemplary technical acumen and extensive experience in consulting, high-tech, professional services and consumer products' sectors. Ravi has consistently improved business results across different industries through focused and expedited situation analysis, timely and decisive organizational design, improved strategy and implementation, key stakeholder engagement and disciplined use of performance metrics.

Ravi has worked at Kimberly-Clark for over 18 years in previous roles that include Corporate Strategy, Finance Shared Services, Supply Chain, Procurement, and HR and currently leads the Global Facilities Management function.

He holds a degree in Electronics engineering and an MBA in Marketing and Information Systems. He is an avid CrossFit enthusiast and enjoys road biking.

Speakers

TRASCENT

Kevin Rang
Executive
Managing
Director,
Trascent



Trascent Executive Managing Director **Kevin Rang** has

over 20 years of outsourcing experience involving over 100 contracts that exceed \$20 Billion in total value. As a former attorney, Kevin brings a unique outlook to his work in the corporate real estate space. In addition to his many years negotiating complex global outsourcing contracts and working with clients to resolve disputes arising under complex transactions, Kevin also spent time as a commercial litigator before coming to Trascent. That experience drives Kevin's particularly unique perspective, which he brings to the table when it comes to negotiating and advising on matters involving large, complex commercial transactions within the CRE space.

Kevin received a Bachelor of Arts degree from Michigan State University and a Juris Doctor degree from the University of Michigan Law School, cum laude.

Speakers

DLA PIPER

Vincent Sanchez
Partner, DLA
Piper



Vinny Sanchez is
Global Co-Chair
of the firm's
Technology
Transactions and

Strategic Sourcing team at DLA and has
been recognized as one of the leading
technology and outsourcing lawyers
globally and nationwide.

Vinny's strategic sourcing/outsourcing
experience involves the outsourcing of
key business and technology operations,
such as information technology
(networks/telecommunications,
data center/co-location, application
development/management,
infrastructure), human resources, real
estate, facilities management, finance,
accounting, supply chain management,
clinical trials, payment processing,
research and development, and other key
operational functions.

Additionally, Vinny represents clients
in digital transformation programs
and supply chain management,
focusing on Nth party risk, business
continuity, data and cyber risks, and the
commercialization of technology and
data assets.



Thank you

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amentum

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Amentum (NYSE: AMTM) is a global leader in advanced engineering and innovative technology solutions. Specializing in integrated facility management and production maintenance, we partner with fortune 1000 companies to ensure their critical operations never falter. With over 53,000 employees in approximately 80 countries across all 7 continents, we simplify complexity and streamline processes to drive down costs through improved efficiency.

With 120+ years of experience, Amentum delivers results with precision and accountability. From vendor consolidation and strategic alignment to significant cost savings and enhanced stakeholder satisfaction, our innovative approach ensures seamless performance and reliability where it matters most.

When failure is not an option, our solutions deliver.

amentum.com/commercial-operations-and-maintenance/



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CBRE

2025 Gold Sponsor

CBRE's ability to harness multi-dimensional perspectives through strategic partnering, integrated solutioning, and data insights serves our clients' ambition in every industry sector. Each day, CBRE is serving a diverse range of clients with an integrated suite of services, including facilities, workplace solutions, transaction and project management among many others. We manage more than 7.7 billion square feet of space for occupiers and investors across 100+ countries and have a comprehensive investment strategy focused on providing differentiated services for our clients.

[cbre.com](https://www.cbre.com)



Thank you

Many thanks to this Year's Silver Sponsor



2025 Silver Sponsor

JLL is driven by our purpose to shape the future of real estate for a better world. Through people, process, and technology, we enable the world's greatest organizations to do their best work and build more intelligence into every space. JLL, a leading global commercial real estate company, is a Fortune 500 company with annual revenue of \$20.8 billion, operations in over 80 countries, and a global workforce of more than 110,000 employees bringing the power of a global platform combined with local expertise.

jll.com

Thank you

Many thanks to this Year's Law Firm Sponsor



2025 Law Firm Sponsor

DLA Piper is a global law firm offering a powerful combination of market-leading real estate and outsourcing practices essential to the outsourcing of real estate operations. We have extensive experience, working together with Trascient, on the outsourcing of facilities management, lease administration, project management, and transaction management as well as the implementation of enabling technologies supporting such operations. We deliver exceptional results by combining legal acumen with forward-thinking solutions to help organizations manage real estate operations more efficiently and effectively.

dlapiper.com



**2025 TRASCENT
AMERICAS
CONFERENCE
MAY 14–15
EXXONMOBIL
HOUSTON**

For more information about
this unique, invitation-only event,
please contact:

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Global Marketing Manager
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dprassides@trascent.com

